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Employer Name	Count of MH Members (employees only) + UCP Users	Total Costs for MH Members (employees and dependents) + UCP Users	Total Count of MH Members (employees and dependents) + UCP Members	UCP User Count	Net UCP Costs	MH Members (employees only)	MH Members Costs (employees only)	MassHealth Dependents	MH Dependents Cost	Total MH Cost (employees and dependents)	Estimated Employer % Contribution**
STOP & SHOP	3,250	\$8,878,196.96	5,758	1,123	\$2,079,925.20	2,127	\$2,944,936.06	2,508	\$3,853,335.70	\$6,798,271.76	80%
WALMART	3,117	\$8,435,252.26	6,070	1.038	\$1,211,671.49	2,079	\$2,895,425.25	2,953	\$4,328,155.52	\$7,223,580.77	50%
MCDONALDS*	2,369	\$5,324,947.56	4,012	1,061	\$1,484,343.63	1,308	\$1,377,913.36	1,643	\$2,462,690.57	\$3,840,603.93	70%
UNICCO SERVICE CORP	1.703	\$4,606,624.75	3.447	804	\$1,199,199.57	899	\$701,209.54	1,744	\$2,706,215,64	\$3,407,425.18	78%
CVS PHARMACY	1,457	\$3,858,928.12	2,630	447	\$652,694.61	1,010	\$1,377,634.23	1,173	\$1,828,599.28	\$3,206,233.51	70%
SHAWS SUPERMARKET	1,457	\$3,360,994.47	2,163	510	\$722.714.99	750	\$1,377,634.23	903	\$1,494,192.55	\$2,638,279.48	86%
	1,260				\$871.370.82		, , , ,	596			0%
BURGER KING* WENDY'S*	1,155	\$2,434,890.57	1,751	594 437	, , , ,	561	\$679,137.57 \$902.506.81	796	\$884,382.18 \$1.177.296.20	\$1,563,519.75	62%
	,	\$2,591,039.28	1,926		\$511,236.27	693	, ,		. , ,	\$2,079,803.01	
HOME DEPOT	1,090	\$3,152,521.96	2,130	382	\$584,592.30	708	\$969,807.78	1,040	\$1,598,121.88	\$2,567,929.66	70%
FRIENDLYS*	1,089	\$2,680,837.61	1,824	402	\$525,934.78	687	\$983,402.44	735	\$1,171,500.39	\$2,154,902.83	73%
TARGET	1,032	\$2,969,039.35	1,982	313	\$620,245.23	719	\$896,513.17	950	\$1,452,280.95	\$2,348,794.12	68%
FILENE'S	936	\$2,227,381.52	1,416	509	\$905,168.45	427	\$556,683.50	480	\$765,529.57	\$1,322,213.07	56%
ARAMARK INC	901	\$2,338,878.35	1,793	332	\$540,899.88	569	\$552,991.92	892	\$1,244,986.55	\$1,797,978.47	76%
YMCA	885	\$2,463,806.92	1,611	238	\$389,658.16	647	\$912,198.38	726	\$1,161,950.38	\$2,074,148.76	U
CITY OF BOSTON	882	\$2,831,477.94	1,696	332	\$754,980.51	550	\$758,685.08	814	\$1,317,812.35	\$2,076,497.43	90%
JANITRONICS	858	\$2,573,400.79	1,673	354	\$527,909.53	504	\$543,362.52	815	\$1,502,128.74	\$2,045,491.26	78%
DEMOULAS SUPERMARKET	824	\$2,405,343.38	1,544	221	\$490,631.59	603	\$821,309.22	720	\$1,093,402.57	\$1,914,711.79	81%
WALGREENS	815	\$2,197,192.21	1,542	254	\$435,198.97	561	\$717,017.60	727	\$1,044,975.64	\$1,761,993.24	60%
MARKET BASKET	735	\$1,530,841.38	1,227	290	\$265,051.52	445	\$605,616.13	492	\$660,173.73	\$1,265,789.86	81%
PAPA GINOS*	704	\$1,819,159.28	1,273	258	\$349,333.56	446	\$586,191.58	569	\$883,634.14	\$1,469,825.72	58%
STAVROS	699	\$2,318,052.27	1,337	219	\$319,987.24	480	\$943,022.80	638	\$1,055,042.23	\$1,998,065.03	92%
AMERICAN CLEANING CO	688	\$1,511,039.61	1,257	266	\$383,708.99	422	\$254,004.84	569	\$873,325.78	\$1,127,330.62	78%
MASS GENERAL HOSPITAL	678	\$1,961,645.09	1,448	280	\$416,415.92	398	\$463,758.37	770	\$1,081,470.80	\$1,545,229.17	U
AU BON PAIN*	647	\$1,207,686.75	1,006	333	\$488,491.39	314	\$162,748.22	359	\$556,447.14	\$719,195.36	U
T J MAXX	629	\$1,783,023.83	1,358	170	\$256,131.10	459	\$613,927.92	729	\$912,964.81	\$1,526,892.73	80%
99 RESTAURANT	623	\$1,460,565.33	1,135	215	\$245,923.54	408	\$450,570.23	512	\$764,071.56	\$1,214,641.79	67%
SEARS	586	\$1,564,599.55	1,082	213	\$336,811.61	373	\$493,209.08	496	\$734,578.86	\$1,227,787.94	69%
MACY'S	577	\$1,194,814.08	1,001	196	\$370,981.82	381	\$301,828.22	424	\$522,004.04	\$823,832.26	50%
ONE SOURCE FACILITY SERVICES, INC.	548	\$1,538,909.38	1,083	258	\$425,133.64	290	\$251,018.72	535	\$862,757.02	\$1,113,775.74	78%
BERTUCCI'S	547	\$1,160,279.36	961	211	\$282,257.19	336	\$284,821.03	414	\$593,201.14	\$878,022.17	U
FIRST STUDENT	542	\$1,937,722.26	1.420	83	\$119,182.16	459	\$619,717,47	878	\$1,198,822,63	\$1,818,540.10	U
UMASS	529	\$1,128,804.27	986	173	\$251,996.97	356	\$321,707.94	457	\$555,099,36	\$876.807.30	85%
CUMBERLAND FARMS	519	\$1,634,292.34	996	155	\$183,339.10	364	\$656,125,76	477	\$794.827.48	\$1,450,953.24	79%
MARSHALLS	517	\$1,673,049.74	1,051	141	\$210,657.66	376	\$611,435.23	534	\$850,956.85	\$1,462,392.08	80%
BIG Y FOODS INC	477	\$1,236,760.04	804	119	\$187,366.45	358	\$554,090.31	327	\$495,303.28	\$1,049,393.59	89%
MARRIOTT HOTEL*	473	\$1,400,207,27	989	185	\$465,481.45	288	\$285,118,21	516	\$649,607.61	\$934.725.82	U
SODEXHO	459	\$1,303,701.05	917	162	\$238,863.34	297	\$394,796.02	458	\$670,041.69	\$1,064,837.71	66%
K MART	456	\$1,257,596.89	778	177	\$375,519.54	279	\$332,664.69	322	\$549,412.66	\$882,077.35	50%
KENTUCKY FRIED CHICKEN*	455	\$1,101,844.66	756	210	\$287,206.92	245	\$298.601.67	301	\$516.036.07	\$814,637.74	50%
BROOKS PHARMACY	434	\$1,305,642.90	822	110	\$242,506.55	324	\$442.298.14	388	\$620.838.21	\$1.063.136.35	75%
BANK OF AMERICA	424	\$1,290,402.21	1,018	71	\$52,210.19	353	\$401,735.90	594	\$836,456.12	\$1,238,192.02	66%
PIZZERIA UNO*	421	\$811.680.60	703	163	\$257,954.19	258	\$198.771.02	282	\$354,955.39	\$553,726.41	64%
KOHL'S	415	\$1,246,906.86	792	106	\$147,704.68	309	\$556,916.39	377	\$542,285.79	\$1,099,202.18	70%
LABOR READY	401	\$1,246,906.86	466	238	\$420,540.50	163	\$281,908.66	65	\$108,396.68	\$390,305.34	66%
ROCHE BROS	401	\$956,271.62	466 666	140	\$420,540.50 \$249,345.98	260	\$281,908.66	266	\$108,396.68	\$390,305.34 \$706,925.64	95%
			745					346			
BETH ISRAEL DEACONESS HOSPITAL ROYAL INSTITUTIONAL SERVICES	399 389	\$1,037,402.34	745 645	150 165	\$189,561.20	249 224	\$356,156.41	346 256	\$491,684.73 \$356.188.84	\$847,841.14 \$521.337.53	86% 70%
		\$795,567.20			\$274,229.67		\$165,148.69		, ,	1 - 1	
SALVATION ARMY	384	\$1,188,830.27	684	131	\$213,524.99	253	\$422,556.71	300	\$552,748.57	\$975,305.28	92%

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APPLEBEE'S NORTHEAST INC*	383	\$1,145,548.86	652	127	\$208,653.66	256	\$245,293.05	269	\$691,602.15	\$936,895.20	77%
CITY OF SPRINGFIELD	380	\$1,399.384.69	828	90	\$111.271.73	290	\$513.550.10	448	\$774.562.86	\$1.288.112.96	77%
BRIGHAM & WOMEN'S HOSPITAL	376	\$1,399,384.69	775	137	\$261.923.09	290	\$235.138.44	399	\$774,562.86 \$662.017.66	\$1,288,112.96	90%
PRICE CHOPPER	376	\$942,925.24	677	85	\$176,531.87	239	\$291,723.85	399	\$474.669.52	\$766.393.37	67%
AJ WRIGHT	370	\$1.102.807.12	745	121	\$170,531.67	249	\$386.573.86	375	\$563,036.28	\$949,610.14	80%
EDA SELECT TEMPORARIES, INC	360	\$625,774.18	532	162	\$225,451.75	198	\$89,065.70	172	\$311,256.73	\$400,322.43	U
US POSTAL SERVICE	359	\$1,098,151.39	800	121	\$219,045.89	238	\$247.196.60	441	\$631,908.90	\$879,105.50	87%
ALBERTSONS	359	\$815.877.73	656	51	\$219,045.89	305	\$247,196.60	300	\$424.566.87	\$694.147.90	87% U
GAP INC	350	\$787,218.34	602	115	, ,	235	\$256,282.98	252	\$371,532.00	\$627,814.98	81%
	350	\$856.008.72	659	124	\$159,403.36	235	\$256,282.98			\$695,260.30	64%
LEGAL SEAFOODS		,			\$160,748.42		,,	309	\$485,656.72	,	
TEDESCHI FOOD SHOPS*	345	\$907,124.29	635	103	\$259,342.04	242	\$242,047.20	290	\$405,735.05	\$647,782.25	72%
HOLIDAY INN*	344	\$805,557.62	649	155	\$171,747.52	189	\$179,224.21	305	\$454,585.89	\$633,810.10	U
CENTRAL PARKING	343	\$939,633.24	606	157	\$349,279.29	186	\$124,060.20	263	\$466,293.75	\$590,353.95	65%
ADECCO TEMP AGENCY	342	\$885,188.23	694	110	\$134,874.80	232	\$214,577.51	352	\$535,735.92	\$750,313.43	0%
HEALTHCARE SERVICES GROUP	342	\$755,258.93	592	114	\$233,658.20	228	\$175,567.89	250	\$346,032.84	\$521,600.73	6%
DOMINOS PIZZA*	337	\$705,916.69	610	155	\$216,061.19	182	\$112,044.40	273	\$377,811.10	\$489,855.50	50%
BACK BAY RESTAURANT GROUP	336	\$612,104.99	538	113	\$205,628.34	223	\$83,130.15	202	\$323,346.50	\$406,476.65	77%
WHOLE FOODS MARKET	335	\$943,291.93	730	132	\$300,216.01	203	\$137,933.27	395	\$505,142.65	\$643,075.92	64%
7 ELEVEN*	333	\$858,000.99	625	121	\$219,479.13	212	\$193,033.21	292	\$445,488.65	\$638,521.86	U
SECURITAS SECURITY SERVICES	330	\$956,570.89	558	96	\$147,921.14	234	\$250,719.05	228	\$557,930.70	\$808,649.75	58%
BJ'S WHOLESALE CLUB	324	\$894,472.89	622	107	\$146,821.26	217	\$358,553.86	298	\$389,097.77	\$747,651.63	88%
STAPLES	320	\$825,617.54	559	103	\$154,133.44	217	\$274,118.38	239	\$397,365.72	\$671,484.10	62%
UNITED PARCEL SERVICE	317	\$637,488.18	614	155	\$137,359.30	162	\$87,879.24	297	\$412,249.64	\$500,128.88	100%
VINFEN CORP	316	\$1,080,546.24	633	108	\$326,827.36	208	\$294,032.77	317	\$459,686.11	\$753,718.88	75%
COMPASS GROUP	306	\$626,746.03	598	78	\$82,868.93	228	\$163,996.01	292	\$379,881.09	\$543,877.10	80%
SUMMIT SERVICES GROUP INC	301	\$661,408.83	515	100	\$151,714.82	201	\$197,694.83	214	\$311,999.18	\$509,694.01	U
CEREBRAL PALSY OF MA	289	\$927,551.56	520	91	\$211,619.12	198	\$291,468.81	231	\$424,463.63	\$715,932.44	86%
KELLY SERVICES	289	\$698,707.58	549	81	\$94,946.17	208	\$219,401.22	260	\$384,360.19	\$603,761.41	0%
JC PENNEY	288	\$710,542.05	504	73	\$59,487.20	215	\$324,057.98	216	\$326,996.87	\$651,054.85	50%
FAMILY DOLLAR	284	\$754,284.11	505	101	\$115,191.96	183	\$266,070.53	221	\$373,021.62	\$639,092.15	72%
INTERCITY HOMEMAKER SERVICE	283	\$836,252.29	510	109	\$209,260.29	174	\$219,818.50	227	\$407,173.50	\$626,992.00	U
ANODYNE CORPORATION	281	\$837,024.51	504	104	\$181,208.24	177	\$324,279.31	223	\$331,536.96	\$655,816.27	85%
CHILI'S*	280	\$709,529.28	466	103	\$193,461.82	177	\$232,415.31	186	\$283,652.15	\$516,067.46	55%
MEDICAL RESOURCES	277	\$825,125.41	565	59	\$105,911.15	218	\$283,155.39	288	\$436,058.87	\$719,214.26	U
HARVARD UNIVERSITY	273	\$650,711.45	514	108	\$210,305.79	165	\$93,295.81	241	\$347,109.85	\$440,405.66	86%
BAYSTATE MEDICAL CENTER	270	\$1,176,696.73	811	33	\$21,476.91	237	\$364,909.40	541	\$790,310.42	\$1,155,219.82	81%
DIAMOND STAFFING	264	\$668,857.53	520	78	\$110,413.88	186	\$128,423.49	256	\$430,020.16	\$558,443.65	U
PCF INC	264	\$756,679.77	549	93	\$263,850.16	171	\$116,521.99	285	\$376,307.62	\$492,829.61	71%
BOSTON UNIVERSITY	263	\$717,872.00	501	94	\$118,443.62	169	\$222,551.86	238	\$376,876.52	\$599,428.38	75%
D'ANGELOS*	263	\$482,533.24	412	128	\$151,763.68	135	\$126,210.79	149	\$204,558.77	\$330,769.56	U
SHERATON HOTEL*	263	\$798,769.60	619	95	\$110,503.61	168	\$171,865.97	356	\$516,400.02	\$688,265.99	69%
ANDOVER SERVICES, INC	261	\$675,536.30	515	74	\$68,883.59	187	\$169,800.96	254	\$436,851.75	\$606,652.71	U
AMERADA HESS COMPANIES	258	\$601,525.73	475	86	\$79,379.37	172	\$190,352.71	217	\$331,793.65	\$522,146.36	U
TACO BELL*	256	\$625,829.00	446	113	\$123,638.48	143	\$156,162.12	190	\$346,028.40	\$502,190.52	80%
BICKFORD'S	255	\$540,830.59	428	95	\$157,407.31	160	\$152,603.99	173	\$230,819.29	\$383,423.28	0%
BOSTON GLOBE	254	\$358,624.16	411	135	\$196,003.05	119	\$34,896.61	157	\$127,724.50	\$162,621.11	U
AMERICAN RESOURCE STAFFING	251	\$411,707.19	408	101	\$87,861.67	150	\$98,193.93	157	\$225,651.59	\$323,845.52	U
DEBBIE'S STAFFING	250	\$494,835.27	477	49	\$62,296.73	201	\$143,865.70	227	\$288,672.84	\$432,538.54	U
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CATHOLIC CHARITIES	249	\$768,597.71	506	63	\$66,567.84	186	\$310,825.87	257	\$391,204.00	\$702,029.87	70%
LIFE CARE CENTER	249	\$986.196.46	690	48	\$43.457.54	200	\$271.419.04	442	\$671.319.88	\$942.738.92	80%
STARBUCKS*	248	\$353.856.82	334	102	\$43,457.54 \$177.818.10	145	\$271,419.04	87	\$78,730,23	\$942,738.92 \$176.038.72	72%
WATERMARK DONUT COMPANY	247	\$452.977.00	416	116	\$167.045.23	131	\$76.191.21	169	\$209.740.56	\$285,931.77	7 2 76 U
SLF	247	, , , ,	324	48	\$107,045.23	194	, .	82	,,		U
		\$140,724.84			,		\$8,259.17		\$24,663.11	\$32,922.28	
LOWES HOME CENTER	240	\$597,014.40	460	84	\$81,154.59	156	\$229,597.70	220	\$286,262.11	\$515,859.81	U
BOSTON MEDICAL CENTER	235	\$774,626.11	540	95	\$194,173.73	140	\$167,947.54	305	\$412,504.84	\$580,452.38	94%
BOSTON PUBLIC SCHOOL	234	\$657,346.06	396	125	\$217,407.97	109	\$164,402.28	162	\$275,535.81	\$439,938.09	U
AM-PM CLEANING CORPORATION	233	\$550,183.07	437	81	\$128,365.07	152	\$116,389.64	204	\$305,428.36	\$421,818.00	U
BEST BUY	233	\$595,442.40	379	90	\$100,042.41	143	\$232,942.30	146	\$262,457.69	\$495,399.99	65%
OLIVE GARDEN	233	\$610,221.43	450	61	\$66,721.20	172	\$227,498.90	217	\$316,001.33	\$543,500.23	54%
FEDEX	230	\$583,952.30	446	91	\$129,006.13	139	\$109,485.57	216	\$345,460.60	\$454,946.17	84%
KINDRED NURSING CENTERS	230	\$884,705.66	580	37	\$37,873.84	193	\$220,337.40	350	\$626,494.42	\$846,831.82	U
ACTION FOR BOSTON COMM DEVELOP	228	\$772,673.75	508	77	\$168,472.98	151	\$158,872.39	280	\$445,328.38	\$604,200.77	75%
STANDARD PARKING	228	\$651,228.60	474	88	\$82,498.88	140	\$132,642.92	246	\$436,086.80	\$568,729.72	68%
COMMONWEALTH OF MASSACHUSETTS	224	\$562,573.71	463	88	\$83,696.12	136	\$135,151.43	239	\$343,726.16	\$478,877.59	87%
NECCO	224	\$772,678.40	430	113	\$246,338.90	111	\$134,666.54	206	\$391,672.96	\$526,339.50	63%
SUNRISE SENIOR LIVING	221	\$951,583.11	492	66	\$280,560.09	155	\$234,023.69	271	\$436,999.33	\$671,023.02	76%
CHRISTMAS TREE SHOP	218	\$654,405.78	481	53	\$46,400.82	165	\$256,403.94	263	\$351,601.02	\$608,004.96	82%
COLLEY MCCOY MANAGEMENT COMPANY	216	\$351,538.74	352	62	\$63,134.32	154	\$115,355.98	136	\$173,048.44	\$288,404.42	78%
MARION MANOR NURSING HOME	215	\$727,797.47	444	86	\$135,695.87	129	\$160,065.14	229	\$432,036.46	\$592,101.60	52%
VEDIOR NORTH AMERICA	214	\$534,345.92	434	77	\$106,044.62	137	\$128,444.06	220	\$299,857.24	\$428,301.30	70%
BURLINGTON COAT FACTORY	209	\$503,399.26	364	80	\$181,563.94	129	\$106,628.89	155	\$215,206.43	\$321,835.32	57%
HELPING HANDS COMPANY INC.	207	\$555,377.97	419	61	\$207,756.73	146	\$98,459.45	212	\$249,161.79	\$347,621.24	13%
TOYS R US	207	\$650,911.84	412	80	\$120,097.83	127	\$184,839.09	205	\$345,974.92	\$530,814.01	80%
TREMBLAY BUS CO	206	\$593,784.92	396	49	\$41,675.48	157	\$247,621.09	190	\$304,488.35	\$552,109.44	0%
UMASS MEMORIAL HEALTH CARE	204	\$713,826.50	540	54	\$44,676.96	150	\$179,984.66	336	\$489,164.88	\$669,149.54	86%
BUILDING 19	203	\$595,245.25	379	78	\$104,376.31	125	\$239,228.22	176	\$251,640.72	\$490,868.94	60%
SOVEREIGN BANK	203	\$588,182.63	466	35	\$22,068.60	168	\$231,518.72	263	\$334,595.31	\$566,114.03	80%
SUBURBAN CONTRACT CLEANING	203	\$512,390.00	406	67	\$92,986.24	136	\$119,376.80	203	\$300,026.96	\$419,403.76	U
OCEAN STATE JOB LOT	202	\$467,002.12	361	72	\$51,774.86	130	\$187,775.02	159	\$227,452.24	\$415,227.26	27%
FILENES BASEMENT	201	\$452,505,80	345	73	\$98,174,97	128	\$165,403,89	144	\$188,926,94	\$354,330,83	79%
GENESIS HEALTH CARE	199	\$683,271.13	509	28	\$19,488.95	171	\$187,451.53	310	\$476,330.65	\$663,782.18	74%
BOSTON MARKET	198	\$396,755,94	301	85	\$122.846.43	113	\$99.029.15	103	\$174.880.36	\$273,909.51	72%
HONEY DEW DONUTS*	197	\$415,887.28	343	72	\$82,836.88	125	\$125,801.00	146	\$207,249.40	\$333,050.40	U
AMERICAN BUILDING MAINTENANCE	191	\$397,186,73	320	81	\$117,559.68	110	\$75,597.20	129	\$204,029.85	\$279,627.05	Ü
HANNAFORD SUPERMARKET	191	\$680,118,39	382	33	\$112,584.11	158	\$209,328.69	191	\$358,205,59	\$567,534.28	80%
OUTBACK STEAKHOUSE*	190	\$326,521.42	341	67	\$59,223.22	123	\$92,529.16	151	\$174,769.04	\$267,298.20	59%
ALLIED BARTON SECURITY SERVICE	189	\$392,982.24	301	35	\$93,023.85	154	\$121,857.67	112	\$178,100.72	\$299,958.39	U
MICHAEL BIANCO INC	188	\$322.819.68	343	43	\$30,773.63	145	\$114,599.02	155	\$177,447.03	\$292.046.05	49%
CHILDREN'S HOSPITAL	186	\$469,295.74	393	68	\$92,356.73	118	\$89,154.01	207	\$287,785.00	\$376,939.01	83%
NORTHEAST SECURITY	183	\$564.113.71	304	75	\$286,166.50	108	\$96.811.93	121	\$181,135.28	\$277,947.21	0%
PROFESSIONAL STAFFING GROUP	182	\$287,612.13	255	60	\$104,413.41	122	\$90,270.20	73	\$92,928.52	\$183,198.72	19%
BOSTON CAB	180	\$718,789.68	384	81	\$139,358.25	99	\$119,272.91	204	\$460.158.52	\$579,431.43	U 1976
GENTIVA HEALTH SERVICES	180	\$502.498.12	36 <del>4</del> 325	37	\$55.818.89	143	\$119,272.91	145	\$227,972.07	\$446.679.23	67%
PAYLESS SHOES	178	\$457,465.58	354	60	\$57,295.87	118	\$156,601.35	176	\$243,568.36	\$400.169.71	61%
CITY OF CAMBRIDGE	178	\$671.120.20	271	69	\$435,500.72	106	\$91,644.15	96	\$143,975.33	\$235,619.48	88%
SUPER 88 MARKET	175	\$294.123.32	355	55	\$435,500.72	119	\$91,644.15 \$57.725.88	96 181	\$143,975.33	\$235,619.48	88% U
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Employer Name	Count of MH Members (employees only) + UCP Users	Total Costs for MH Members (employees and dependents) + UCP Users	Total Count of MH Members (employees and dependents) + UCP Members	UCP User Count	Net UCP Costs	MH Members (employees only)	MH Members Costs (employees only)	MassHealth Dependents	MH Dependents Cost	Total MH Cost (employees and dependents)	Estimated Employer % Contribution**
CHILD DEVELOPMENT CENTER	173	\$663,231.86	445	32	\$44,675.46	141	\$210,545.73	272	\$408,010.67	\$618,556.40	36%
EASTERN BUILDING SERVICES	173	\$527,159.52	362	68	\$86,607.12	104	\$121,152.58	190	\$319,399.82	\$440,552.40	78%
CHEESECAKE FACTORY	171	\$372,665.37	290	72	\$95,072.20	99	\$52,985.74	119	\$224,607.43	\$277,593.17	70%
RADIO SHACK*	171	\$288.590.87	290	82	\$84.729.61	89	\$62,898.43	106	\$140.962.83	\$203,861.26	70%
	170	\$433,507.74	379	58	, , ,	112	, , , ,	209	,	. ,	70%
CITIZENS BANK					\$105,746.17		\$106,479.50		\$221,282.07	\$327,761.57	
BLOCKBUSTER VIDEO*	167	\$343,775.65	266	61	\$66,771.25	106	\$138,434.78	99	\$138,569.62	\$277,004.40	71%
HURLEY OF AMERICA	167	\$504,378.30	410	53	\$66,925.37	114	\$67,758.97	243	\$369,693.96	\$437,452.93	78%
MCGARR SERVICE CORP	167	\$441,639.12	328	62	\$111,761.37	105	\$96,101.60	161	\$233,776.15	\$329,877.75	0%
MICRO TECH STAFFING GROUP INC	166	\$501,835.73	356	44	\$98,387.89	122	\$122,403.34	190	\$281,044.50	\$403,447.84	73%
OFFICE TEAM	165	\$464,746.86	259	58	\$170,786.18	107	\$140,675.22	94	\$153,285.46	\$293,960.68	U
WORK INC	165	\$596,455.13	216	34	\$45,083.14	131	\$454,032.77	51	\$97,339.22	\$551,371.99	U
HILTON HOTEL*	164	\$445,505.53	344	59	\$103,884.01	105	\$59,725.16	180	\$281,896.36	\$341,621.52	87%
SUNBRIDGE	164	\$503,751.61	386	49	\$36,377.67	115	\$155,074.78	222	\$312,299.16	\$467,373.94	50%
AUTOZONE INC	162	\$463,550.96	303	72	\$93,516.28	90	\$132,498.96	141	\$237,535.72	\$370,034.68	62%
LAIDLAW TRANSIT INC	160	\$507,590.61	328	56	\$86,913.99	104	\$140,438.23	168	\$280,238.39	\$420,676.62	50%
CARITAS CARNEY HOSPITAL	159	\$364,952.63	229	86	\$139,912.70	73	\$80,236.38	70	\$144,803.55	\$225,039.93	81%
FOODMASTER	159	\$370,456.53	240	62	\$160,003.67	97	\$120,699.06	81	\$89,753.80	\$210,452.86	U
BOSTON COLLEGE	158	\$440,842.34	272	63	\$133,489.54	95	\$110,972.00	114	\$196,380.80	\$307,352.80	85%
ALLCARE RESOURCES	157	\$518,589.87	405	20	\$24,109.53	137	\$185,134.43	248	\$309,345.91	\$494,480.34	72%
MERRY MAIDS*	157	\$406,871.29	299	49	\$61,017.00	108	\$156,669.12	142	\$189,185.17	\$345,854.29	21%
CITY OF WORCESTER	155	\$584,923.67	369	26	\$30,299.57	129	\$210,588.01	214	\$344,036.09	\$554,624.10	90%
UPHAMS CORNER HEALTH CENTER	155	\$520,778.83	325	46	\$95,063.69	109	\$157,546.72	170	\$268,168.42	\$425,715.14	76%
C & S WHOLESALE GROCERS, INC	154	\$426,682.76	314	66	\$25,997.01	88	\$133,134.44	160	\$267,551.31	\$400,685.75	76%
CITY OF HOLYOKE	154	\$478,108.69	357	20	\$13,420.72	134	\$174,035.66	203	\$290,652.31	\$464,687.97	U
NEW ENGLAND MEDICAL CENTER	154	\$367,607.45	323	63	\$55,861.76	91	\$92,218.98	169	\$219,526.71	\$311,745.69	83%
NORTHEASTERN UNIVERSITY	154	\$259,482.23	223	73	\$100,617.70	81	\$54,272.05	69	\$104,592.48	\$158,864.53	70%
IHOP*	151	\$294,616.09	239	68	\$76,672.06	83	\$95,489.25	88	\$122,454.78	\$217,944.03	U
MAY INSTITUTE	151	\$556,335.69	318	38	\$67,405.73	113	\$231,143.35	167	\$257,786.61	\$488,929.96	43%
MANPOWER	150	\$393,398.17	254	70	\$135,160.86	80	\$110,812.40	104	\$147,424.91	\$258,237.31	U
RANDSTAD	148	\$277,265.79	266	40	\$43,871.50	108	\$74,021.21	118	\$159,373.08	\$233,394.29	Ü
SEVEN HILLS FOUNDATION	147	\$543,323.90	328	13	\$19,061.28	134	\$248.826.17	181	\$275,436.45	\$524,262.62	89%
FINAGLE A BAGEL	146	\$300.968.76	265	67	\$87,325.22	79	\$47.643.05	119	\$166,000,49	\$213.643.54	50%
SUNOCO*	145	\$377.470.24	256	78	\$123,473,74	67	\$67.912.11	111	\$186.084.39	\$253,996.50	85%
BOSTON BREAD LLC	144	\$220,274.25	230	39	\$73,371.83	105	\$77,913.71	86	\$68,988.71	\$146,902.42	U
LORD AND TAYLOR	143	\$310,156.90	231	48	\$94,008.27	95	\$110.298.92	88	\$105,849.71	\$216,148.63	0%
SUPERCUTS*	143	\$411,485.08	262	40	\$71.603.99	103	\$153.366.57	119	\$186,514.52	\$339,881.09	39%
ALLIED SECURITY	142	\$379,377.95	238	83	\$115,342.04	59	\$83,518.27	96	\$180,517.64	\$264,035.91	85%
DOLLAR TREE	141	\$474,893.83	292	27	\$23,500.64	114	\$188,068.93	151	\$263,324.26	\$451,393.19	U
HEBREW REHAB CTR FOR THE AGED	141	\$400.645.04	309	41	\$59,141.61	100	\$105,000.93	168	\$236,349.93	\$341.503.43	80%
INTERNATIONAL HEALTH SERVICES	141	\$685.634.01	523	8	\$7.781.33	133	\$160.016.99	382	\$517.835.69	\$677,852.68	U
NORTH SHORE ARC	141	\$477,810.29	273	37	\$66,285.90	104	\$258,528.33	132	\$152,996.06	\$411,524.39	60%
PIZZA HUT*	140	\$317.411.32	230	60	\$69.424.49	80	\$93,205,28	90	\$152,996.06	\$247.986.83	75%
CENTER FOR LIVING & WORKING	139	\$611,661.46	299	38	\$49,392.43	101	\$276,169.58	160	\$286,099.45	\$562,269.03	75% U
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CATE COURMET	134	\$366,772.43	269	57	\$108,970.52	77	\$92,532.25	135	\$165,269.66	\$257,801.91	86%
GATE GOURMET	134	\$376,581.18	308	49	\$109,812.14	85	\$60,997.42	174	\$205,771.62	\$266,769.04	60%
MASS HEALTHCARE SERVICES	134	\$475,908.58	271	11	\$11,411.01	123	\$218,366.88	137	\$246,130.69	\$464,497.57	U
PRICE RITE	134	\$295,106.64	221	52	\$30,670.68	82	\$115,902.33	87	\$148,533.63	\$264,435.96	92%
MORGAN MEMORIAL	132	\$522,533.51	206	44	\$87,170.73	88	\$295,817.58	74	\$139,545.20	\$435,362.78	75%

			Total Count of								
Employer Name	Count of MH Members (employees only) + UCP Users	Total Costs for MH Members (employees and dependents) + UCP Users	MH Members (employees and dependents) + UCP Members	UCP User Count	Net UCP Costs	MH Members (employees only)	MH Members Costs (employees only)	MassHealth Dependents	MH Dependents Cost	Total MH Cost (employees and dependents)	Estimated Employer % Contribution**
CONSOLIDATED SERVICE	130	\$600,463.29	300	44	\$159,985.53	86	\$130,224.19	170	\$310,253.57	\$440,477.76	78%
AMERICARE HEALTH SERVICES	129	\$355,391.50	258	42	\$73,008.52	87	\$114,618.69	129	\$167,764.29	\$282,382.98	22%
BRIGHT HORIZONS CHILDRENS CTRS	128	\$389,576.26	276	30	\$44,766.21	98	\$148,901.59	148	\$195,908.46	\$344,810.05	65%
CITY OF LOWELL	128	\$434.681.67	304	28	\$20.085.08	100	\$130.778.13	176	\$283.818.46	\$414,596.59	75%
OLD NAVY	128	\$263,491.14	196	47	\$66,129.41	81	\$98,673.34	68	\$98,688.39	\$197,361.73	78%
RUBY TUESDAYS*	127	\$293,784.86	232	37	\$35,270.91	90	\$98,792.53	105	\$159.721.42	\$258,513.95	U
HAMPTON INN*	126	\$277,951.93	240	45	\$49,920.73	81	\$77.051.18	114	\$150,980.02	\$228.031.20	75%
PILGRIM PARKING	125	\$245.182.82	240	47	\$77,358.66	78	\$24,462.51	115	\$143.361.65	\$167.824.16	85%
	125	\$181,409.52	182	47		78		57	,	\$141,099.80	05% U
VICTORIA'S SECRET EASTERN BANK	125	\$181,409.52 \$415,303.19	182 245	35	\$40,309.72 \$115,039.20	89	\$76,013.53 \$100,919.07	121	\$65,086.27 \$199,344.92	\$141,099.80	72%
	124		245	35		94					
NEW ENGLAND FARM WORKERS PANERA BREAD	124	\$362,875.97 \$268,562.68	224	62	\$35,165.18 \$60,654.30	62	\$135,421.68 \$64,619.46	100 77	\$192,289.11 \$143,288.92	\$327,710.79 \$207,908.38	60% U
											U
PLACEMENT PROS TEMP AGENCY	124	\$261,025.19	215	42	\$60,374.66	82	\$81,114.21	91	\$119,536.32	\$200,650.53	
TGI FRIDAYS*	124	\$258,079.58	186	68	\$85,193.74	56	\$63,787.89	62	\$109,097.95	\$172,885.84	U
MERCY HOSPITAL	123	\$306,740.66	247	44	\$17,837.90	79	\$109,516.94	124	\$179,385.82	\$288,902.76	80%
GOODWILL INDUSTRIES	122	\$438,569.81	200	20	\$16,789.52	102	\$303,041.84	78	\$118,738.45	\$421,780.29	U
LAZ PARKING	122	\$309,377.65	241	50	\$58,286.03	72	\$35,006.51	119	\$216,085.11	\$251,091.62	U
MULBERRY CHILD CARE	121	\$449,496.16	282	31	\$38,249.07	90	\$178,102.23	161	\$233,144.86	\$411,247.09	50%
TLC NURSING, INC	121	\$411,342.67	287	21	\$43,291.23	100	\$165,356.20	166	\$202,695.24	\$368,051.44	33%
BROCKTON AREA MULTI SERVICES	119	\$416,105.56	292	32	\$32,766.67	87	\$113,170.76	173	\$270,168.13	\$383,338.89	85%
RARE AND AFFILIATES	119	\$221,747.03	215	18	\$25,725.17	101	\$65,663.96	96	\$130,357.90	\$196,021.86	U
TEXAS ROADHOUSE	119	\$191,812.17	174	48	\$29,186.82	71	\$105,343.19	55	\$57,282.16	\$162,625.35	U
CITIZENS FINANCIAL GROUP	118	\$334,989.45	277	20	\$7,048.74	98	\$116,729.40	159	\$211,211.31	\$327,940.71	81%
YCN TRANSPORTATION	118	\$471,128.55	214	29	\$98,522.82	89	\$212,623.51	96	\$159,982.22	\$372,605.73	0%
ST ELIZABETH'S MEDICAL CENTER	117	\$296,220.87	239	57	\$64,963.31	60	\$53,069.05	122	\$178,188.51	\$231,257.56	70%
AC MOORE	116	\$308,198.90	180	31	\$127,243.23	85	\$112,022.34	64	\$68,933.33	\$180,955.67	U
MIDTOWN HOME HEALTH SERVICES	116	\$156,170.25	200	46	\$51,415.10	70	\$33,713.30	84	\$71,041.85	\$104,755.15	U
PETCO	116	\$296,243.87	197	44	\$58,382.87	72	\$102,344.14	81	\$135,516.86	\$237,861.00	55%
TRIANGLE INC	116	\$410,293.52	172	26	\$37,884.20	90	\$269,638.59	56	\$102,770.73	\$372,409.32	U
BAYCOVE HUMAN SERVICES	115	\$379,073.47	231	39	\$114,331.05	76	\$92,689.26	116	\$172,053.16	\$264,742.42	U
HARVARD VANGUARD	115	\$467,002.77	297	22	\$20,676.79	93	\$136,018.86	182	\$310,307.12	\$446,325.98	75%
STORE 24	113	\$265,134.66	160	68	\$113,887.39	45	\$68,493.73	47	\$82,753.54	\$151,247.27	75%
UNITED PERSONNEL SERVICES INC	113	\$226,236.93	202	36	\$37,543.63	77	\$74,607.49	89	\$114,085.81	\$188,693.30	7%
G2 SECURE STAFF	111	\$238,755.75	205	9	\$18,141.37	102	\$81,240.18	94	\$139,374.20	\$220,614.38	U
NEW ENGLAND CLEANING SERVICES	111	\$152,474.91	192	38	\$39,623.59	73	\$32,299.53	81	\$80,551.79	\$112,851.32	80%
H&R BLOCK*	109	\$286,126.77	183	42	\$74,892.45	67	\$101,342.99	74	\$109,891.33	\$211,234.32	69%
KINDERCARE	109	\$303,822.36	231	28	\$37,238.69	81	\$117,801.88	122	\$148,781.79	\$266,583.67	50%
ROAD TO RESPONSIBILITY	108	\$382,264.64	179	18	\$49,415.15	90	\$254,774.68	71	\$78,074.81	\$332,849.49	76%
AMES ENVELOPE	107	\$237,638.37	162	75	\$132,831.07	32	\$21,760.61	55	\$83,046.69	\$104,807.30	60%
DEMAKES ENTERPRISES, INC	107	\$255,283.34	214	17	\$58,890.85	90	\$42,014.95	107	\$154,377.54	\$196,392.49	70%
RGIS INVENTORY	107	\$276,906.12	178	36	\$49,022.42	71	\$120,759.84	71	\$107,123.86	\$227,883.70	50%
STERLINGWEAR OF BOSTON	107	\$195,755.40	178	61	\$100,547.18	46	\$20,075.02	71	\$75,133.20	\$95,208.22	U
BARNES & NOBLE	106	\$209,799.07	148	37	\$73,585.49	69	\$66,716.89	42	\$69,496.69	\$136,213.58	84%
SNELLING PERSONNEL SERVICES*	106	\$223,031.83	168	54	\$55,555.74	52	\$61,376.43	62	\$106,099.66	\$167,476.09	U
ATLANTIC EXPRESS	105	\$318,973.85	235	18	\$13,919.25	87	\$99,233.02	130	\$205,821.58	\$305,054.60	Ü
BIG LOTS	105	\$433,319.36	235	29	\$27,099.71	76	\$150,030.47	130	\$256,189.18	\$406,219.65	Ü
BROCKTON HOSPITAL	105	\$297.878.05	213	37	\$20.318.24	68	\$129,273.43	108	\$148.286.38	\$277,559.81	75%
CITY OF NEW BEDFORD	105	\$281,612.19	212	26	\$10,988.65	79	\$102,141.66	107	\$168,481.88		75%
CLL & OL MEM REDLOKD	105	\$281,612.19	212	26	\$10,988.65	79	\$102,141.66	107	\$168,481.88	\$270,623.54	/5%

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Employer Name	Count of MH Members (employees only) + UCP Users	Total Costs for MH Members (employees and dependents) + UCP Users	Total Count of MH Members (employees and dependents) + UCP Members	UCP User Count	Net UCP Costs	MH Members (employees only)	MH Members Costs (employees only)	MassHealth Dependents	MH Dependents Cost	Total MH Cost (employees and dependents)	Estimated Employer % Contribution**
WESTIN HOTEL*	105	\$354,520.89	215	57	\$187,323.00	48	\$38,220.39	110	\$128,977.50	\$167,197.89	90%
AEROTEK	103	\$231,719.47	204	23	\$18,345.56	81	\$73,665.48	100	\$139,708.43	\$213,373.91	90 /6 U
JUDGE ROTENBERG EDUCATIONAL CT	104	\$171,990.78	158	<u> </u>	\$42,767.81	55	\$56,574.84	54	\$72,648.13	\$129,222.97	72%
SAVE A LOT	104	\$237.480.86	172	49	\$46,034.43	62	\$88.253.06	68	\$103.193.37	\$129,222.97	1276 U
CITY OF LYNN	103	\$417,096.56	243	20	\$50,742.37	83	\$106,524.88	140	\$259,829.31	\$366,354.19	86%
CENTER FOR HUMAN DEVELOPMENT	103	\$533,602.98	217	9	\$7.464.05	92	\$304,623.78	116	\$221,515.15	\$526,138.93	U
	100				\$7,464.05			88	\$96.996.98		U
BOSTON WYMAN BEST OF CARE INC	99	\$317,885.99	188 182	12 25	, ,	88	\$170,590.95	88	\$96,996.98 \$97.093.81	\$267,587.93	33%
		\$187,957.50			\$30,393.62	74	\$60,470.07		1 . ,	\$157,563.88	
CLEANCO MAINTENANCE CORP	99	\$351,267.34	221	38	\$63,338.86	61	\$62,073.79	122	\$225,854.69	\$287,928.48	U
JIFFY LUBE	99	\$197,726.38	129	56	\$89,795.36	43	\$37,632.02	30	\$70,299.00	\$107,931.02	79%
FLEET BANK	97	\$202,924.83	162	67	\$96,069.31	30	\$23,961.93	65	\$82,893.59	\$106,855.52	65%
HOST INTERNATIONAL INC	97	\$274,304.94	184	38	\$48,902.39	59	\$73,658.73	87	\$151,743.82	\$225,402.55	63%
PINE STREET INN	97	\$270,260.86	142	47	\$158,169.41	50	\$65,077.97	45	\$47,013.48	\$112,091.45	92%
CAMBRIDGE HEALTH ALLIANCE	96	\$345,043.93	193	40	\$132,360.15	56	\$32,527.89	97	\$180,155.89	\$212,683.78	85%
INTERNAL REVENUE SERVICE	96	\$334,953.12	180	33	\$52,024.87	63	\$149,222.84	84	\$133,705.41	\$282,928.25	75%
MBTA	96	\$338,996.59	225	44	\$64,821.94	52	\$64,298.95	129	\$209,875.70	\$274,174.65	U
CITY OF BROCKTON	95	\$295,993.28	215	27	\$36,264.17	68	\$106,540.64	120	\$153,188.47	\$259,729.11	75%
LOGAN INTERNATIONAL AIRPORT	95	\$263,078.41	124	74	\$213,700.32	21	\$7,927.00	29	\$41,451.09	\$49,378.09	U
PICCADILLY PUB	95	\$271,900.01	194	19	\$46,130.84	76	\$96,544.85	99	\$129,224.32	\$225,769.17	60%
RADISSON HOTEL*	95	\$151,404.85	177	36	\$24,196.33	59	\$22,047.47	82	\$105,161.05	\$127,208.52	68%
CRACKER BARREL	94	\$160,479.40	153	26	\$31,336.51	68	\$50,950.57	59	\$78,192.32	\$129,142.89	U
NATIONAL AMUSEMENTS INC	94	\$252,939.50	185	28	\$30,393.23	66	\$103,824.21	91	\$118,722.06	\$222,546.27	U
TELLOS	94	\$236,739.46	171	40	\$51,908.08	54	\$46,612.76	77	\$138,218.62	\$184,831.38	U
ACCOUNTEMPS	93	\$183,661.88	155	45	\$74,663.77	48	\$42,832.89	62	\$66,165.22	\$108,998.11	U
DOUBLETREE HOTEL	93	\$233,822.47	205	34	\$15,223.95	59	\$54,736.38	112	\$163,862.14	\$218,598.52	50%
FAULKNER HOSPITAL	93	\$231,806.95	178	33	\$39,850.12	60	\$56,002.62	85	\$135,954.21	\$191,956.83	86%
BELAIR SERVICES INC	92	\$168,348.26	108	55	\$86,598.79	37	\$45,652.98	16	\$36,096.49	\$81,749.47	U
DENNY'S	92	\$239,010.43	165	40	\$62,717.86	52	\$54,540.39	73	\$121,752.18	\$176,292.57	U
ANTONS CLEANERS INC	91	\$187,775.67	153	34	\$65,525.34	57	\$45,537.88	62	\$76,712.45	\$122,250.33	50%
DORCHESTER HOUSE	91	\$268,366.01	183	34	\$105,722.31	57	\$43,465.43	92	\$119,178.27	\$162,643.70	80%
NEWTON WELLESLEY HOSPITAL	91	\$268,255.62	194	33	\$42,079.68	58	\$64,348.75	103	\$161,827.19	\$226,175.94	82%
OLD COUNTRY BUFFET	91	\$160,415,60	126	43	\$38,452,28	48	\$50,490,14	35	\$71,473,18	\$121,963,32	U
SOUTH SHORE HOSPITAL	91	\$242,081,68	195	27	\$41,784.30	64	\$67.827.05	104	\$132,470,33	\$200,297,38	80%
TALENT TREE	91	\$196,013.35	149	57	\$60,007.99	34	\$45,449.45	58	\$90,555.91	\$136,005.36	U
BANKNORTH	90	\$393,374.05	222	11	\$7,560.72	79	\$178,753.99	132	\$207,059.34	\$385,813.33	70%
BOYS AND GIRLS CLUB	90	\$203,692,81	193	26	\$17.622.80	64	\$67.256.82	103	\$118,813.19	\$186.070.01	U
MOUNT AUBURN HOSPITAL	90	\$257,606.62	171	29	\$70,666.39	61	\$68,449.97	81	\$118,490.26	\$186,940.23	61%
REGIS	90	\$203,737.79	163	20	\$26,877.80	70	\$66,682.04	73	\$110,177.95	\$176,859.99	60%
BRIDGEWELL	89	\$331,463.05	203	3	\$21,685.17	86	\$151.481.55	114	\$158.296.33	\$309.777.88	U
LAHEY CLINIC	89	\$313.671.50	224	32	\$51.274.85	57	\$78.121.59	135	\$184.275.06	\$262,396.65	72%
LAWRENCE GENERAL HOSPITAL	89	\$412,779.48	274	15	\$4,994.54	74	\$112,932.04	185	\$294,852.90	\$407,784.94	74%
BOSTON HERALD	88	\$233,731.53	134	39	\$161.840.81	49	\$29,688.60	46	\$42,202.12	\$71.890.72	96%
RELIABLE SECURITY	88	\$212,844.01	142	33	\$81,076.89	55	\$54.118.14	54	\$77,648.98	\$131.767.12	16%
SPAULDING REHAB	88	\$240,017.78	192	36	\$32,773.79	52	\$50,263.22	104	\$156,980.77	\$207,243.99	90%
BEHAVIORAL HEALTH NETWORK	87	\$370,696.23	232	2	\$699.91	85	\$143,991.95	145	\$226,004.37	\$369,996.32	90% U
EMPLOYMENT 2000 CORP	87	\$197,570.87	157	34	\$23,178.85	53	\$44,717.08	70	\$129,674.94	\$174,392.02	U
LAWRENCE TEMP AGENCY	87	\$197,570.87	165	26	\$23,178.85	61	\$44,717.08 \$51.574.44	70 78	\$129,674.94 \$102.876.49	\$174,392.02 \$154.450.93	U
	86	, ,	176	27	,		, .	90	, , , ,	,	U
RELIABLE TEMPS	80	\$250,191.30	1/0	21	\$39,094.72	59	\$74,077.32	90	\$137,019.26	\$211,096.58	U

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Employer Name	Count of MH Members (employees only) + UCP Users	Total Costs for MH Members (employees and dependents) + UCP Users	Total Count of MH Members (employees and dependents) + UCP Members	UCP User Count	Net UCP Costs	MH Members (employees only)	MH Members Costs (employees only)	MassHealth Dependents	MH Dependents Cost	Total MH Cost (employees and dependents)	Estimated Employer % Contribution**
BUNKER HILL COMMUNITY COLLEGE	85	\$142,712.01	129	40	\$44,651.88	45	\$30,617.93	44	\$67,442.20	\$98,060.13	U
HARBORSIDE HEALTHCARE	85	\$272,095.57	201	16	\$21,385.02	69	\$86,811.26	116	\$163,899.29	\$250,710.55	88%
HONEY FARMS	85	\$301,491.67	153	19	\$56,794.54	66	\$112,566.71	68	\$132,130.42	\$244,697.13	60%
JARD MARKETING CORP	85	\$171.112.30	158	24	\$21.723.42	61	\$50.121.45	73	\$99,267.43	\$149,388.88	50%
VALLEY OPPORTUNITY COUNCIL	85	\$305,151.56	195	17	\$18,916.79	68	\$107,740.74	110	\$178,494.03	\$286,234.77	41%
KAM MAN FOOD LLC	84	\$139,554.11	170	21	\$5,647.74	63	\$27,847.43	86	\$106,058.94	\$133,906.37	U 4176
NATIONAL WHOLESALE LIQUIDATORS	84	\$194.983.21	153	17	\$22.642.62	67	\$67.107.18	69	\$105,036.94	\$172.340.59	U
PRIDE	84	\$346.268.36	135	17	\$11.192.26	67	\$215.106.32	51	\$105,233.41	\$335.076.10	U
	84	,	153	31	\$25,862.25	53	, .,	69		, ,	43%
ULTIMATE PARKING CORPORATE CHEFS INC	83	\$212,661.35 \$226,651.09	153	25	\$25,862.25 \$46,798.79	53	\$31,144.65 \$80,627.89	58	\$155,654.45 \$99,224.41	\$186,799.10 \$179,852.30	43% 42%
VERIZON	83	\$226,651.09 \$196.939.22	141	25 46	\$46,798.79 \$44.200.15	37	\$80,627.89 \$41,596.21	58 65	\$99,224.41 \$111,142.86	\$179,852.30 \$152.739.07	90%
		,	207		. ,			125		,	
HOLY FAMILY HOSPITAL	82	\$313,425.04		24	\$27,777.04	58	\$93,784.44		\$191,863.56	\$285,648.00	70% U
THE WALDWIN GROUP INC	82	\$238,118.33	143	34	\$83,404.69	48	\$50,997.44	61	\$103,716.20	\$154,713.64	
CHINA PEARL RESTAURANT	81	\$224,943.05	196	20	\$7,213.95	61	\$45,284.66	115	\$172,444.44	\$217,729.10	U
CONTINENTAL LABOR TEAM	81	\$66,950.38	106	22	\$11,586.97	59	\$29,201.78	25	\$26,161.63	\$55,363.41	U
FAMILY HEALTH CENTER	81	\$275,688.67	205	9	\$5,943.35	72	\$84,315.63	124	\$185,429.69	\$269,745.32	70%
KIESSLING TRANSIT INC	81	\$229,850.35	169	28	\$44,397.96	53	\$51,676.51	88	\$133,775.88	\$185,452.39	54%
THE MAIDS	81	\$186,415.92	154	32	\$25,878.82	49	\$64,908.71	73	\$95,628.39	\$160,537.10	U
BABIES R US	80	\$264,740.62	135	21	\$14,122.51	59	\$99,336.41	55	\$151,281.70	\$250,618.11	80%
BATH & BODY WORKS	80	\$123,132.88	123	24	\$27,591.83	56	\$52,514.70	43	\$43,026.35	\$95,541.05	U
CITY OF SOMERVILLE	80	\$275,167.99	167	32	\$66,786.99	48	\$55,877.07	87	\$152,503.93	\$208,381.00	99%
FOOT LOCKER	80	\$129,530.27	125	35	\$30,412.50	45	\$35,157.73	45	\$63,960.04	\$99,117.77	36%
LITTLE PEOPLE'S COLLEGE	80	\$233,572.31	180	17	\$23,530.84	63	\$46,167.76	100	\$163,873.71	\$210,041.47	15%
TALBOTS	80	\$175,714.09	143	27	\$20,387.44	53	\$54,292.13	63	\$101,034.52	\$155,326.65	75%
ACP CLEANING	79	\$141,523.61	147	28	\$25,091.76	51	\$23,386.74	68	\$93,045.11	\$116,431.85	U
BALLY TOTAL FITNESS	79	\$163,547.07	145	29	\$23,613.32	50	\$40,034.12	66	\$99,899.63	\$139,933.75	83%
COMCAST	79	\$204,123.07	159	36	\$44,170.61	43	\$28,839.37	80	\$131,113.09	\$159,952.46	87%
GLOBE AIRPORT SEC SERV INC	79	\$189,368.95	138	37	\$77,972.64	42	\$31,482.97	59	\$79,913.34	\$111,396.31	0%
MASS INSTITUTE OF TECHNOLOGY	79	\$117,884.93	180	27	\$35,798.62	52	\$14,549.23	101	\$67,537.08	\$82,086.31	95%
WHITE HEN PANTRY	79	\$270,647.38	151	36	\$57,883.32	43	\$95,682.63	72	\$117,081.43	\$212,764.06	U
ADDEN FURNITURE	78	\$120,179.34	133	34	\$37,001.55	44	\$18,959.44	55	\$64,218.35	\$83,177.79	U
AMERICAN TRAINING INC	78	\$318,960.42	133	14	\$8,406.20	64	\$214,245.31	55	\$96,308.91	\$310,554.22	67%
FIRST NOTICE SYSTEM	78	\$297,181.43	192	20	\$39,131.88	58	\$84,774.30	114	\$173,275.25	\$258,049.55	71%
GENERAL MILLS	78	\$298,319.37	202	34	\$26,825.27	44	\$39,592.54	124	\$231,901.56	\$271,494.10	90%
MOBIL	78	\$138,271.10	119	48	\$53,097.97	30	\$40,905.84	41	\$44,267.29	\$85,173.13	U
MUSEUM OF FINE ARTS	78	\$274,888.52	121	30	\$64,731.16	48	\$40,318.71	43	\$169,838.65	\$210,157.36	85%
NORTH SHORE MEDICAL CENTER	77	\$234,157.25	190	5	\$2,519.86	72	\$75,453.99	113	\$156,183.40	\$231,637.39	97%
NUTRAMAX	77	\$181,580.42	160	41	\$68,896.11	36	\$24,333.73	83	\$88,350.58	\$112,684.31	80%
BUCA, INC	76	\$135,019.28	140	20	\$15,796.73	56	\$47,904.81	64	\$71,317.74	\$119,222.55	65%
LOWELL GENERAL HOSPITAL	76	\$333,615.83	201	7	\$3,428.66	69	\$102,115.77	125	\$228,071.40	\$330,187.17	78%
SPEEDSTAFF INC	76	\$178,167.72	113	38	\$54,541.93	38	\$39,702.56	37	\$83,923.23	\$123,625.79	U
HOME INSTEAD SENIOR CARE	75	\$229,874.31	139	19	\$34,547.95	56	\$112,832.76	64	\$82,493.60	\$195,326.36	U
REBECCA'S CAFÉ	75	\$133,248.66	115	36	\$42,362.73	39	\$36,671.56	40	\$54,214.37	\$90,885.93	55%
CITY OF FALL RIVER	74	\$265,029.01	181	7	\$2,320.06	67	\$86,715.33	107	\$175,993.62	\$262,708.95	75%
HALLMARK HEALTH	73	\$155,630.22	143	22	\$24,422.82	51	\$50,205.85	70	\$81,001.55	\$131,207.40	79%
SHELL GAS STATION*	73	\$116,704.12	109	37	\$25,345.25	36	\$41,077.14	36	\$50,281.73	\$91,358.87	U
TUFTS UNIVERSITY	73	\$145,772.87	126	28	\$40,992.25	45	\$27,231.18	53	\$77,549.44	\$104,780.62	60%
CALIFORNIA PIZZA KITCHEN	72	\$161,993.92	109	34	\$38,438.26	38	\$16,665.19	37	\$106,890.47	\$123,555.66	52%
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Employer Name	Count of MH Members (employees only) + UCP Users	Total Costs for MH Members (employees and dependents) + UCP Users	Total Count of MH Members (employees and dependents) + UCP Members	UCP User Count	Net UCP Costs	MH Members (employees only)	MH Members Costs (employees only)	MassHealth Dependents	MH Dependents Cost	Total MH Cost (employees and dependents)	Estimated Employer % Contribution**
JEWISH MEMORIAL HOSPITAL	72	\$252,747.33	163	32	\$47,070.80	40	\$56,264.45	91	\$149,412.08	\$205,676.53	39%
ST VINCENT HOSPITAL	71	\$192,192.31	139	27	\$40,634.94	44	\$50,465.00	68	\$101,092.37	\$151,557.37	78%
STEPHANIE LCHC	71	\$11,429.70	71	71	\$11,429.70	0	\$0	0	\$0	\$0	U
COMMONWEALTH MAINTENANCE	70	\$70,616.79	110	21	\$21,144.83	49	\$13,869.96	40	\$35,602.00	\$49,471.96	U
ST LUKE'S HOSPITAL	69	\$140,749.22	122	20	\$14,456.83	49	\$50,111.82	53	\$76,180.57	\$126,292.39	U
AIRWAY CLEANERS	68	\$182,330.64	133	25	\$26,681.84	43	\$28,093.81	65	\$127,554.99	\$155,648.80	U
CITY OF TAUNTON	68	\$114,809.48	97	51	\$39,146.44	17	\$25,998.49	29	\$49,664.55	\$75,663.04	U
MIDDLE EAST RESTAURANT	68	\$139,220.57	98	33	\$81,999.85	35	\$15,014.53	30	\$42,206.19	\$57,220.72	U
ZOOTS	67	\$167,281.10	127	25	\$61,838.65	42	\$27,139.89	60	\$78,302.56	\$105,442.45	43%
CITIZENS FOR CITIZENS	65	\$240,340.47	132	7	\$1,763.86	58	\$117,199.83	67	\$121,376.78	\$238,576.61	75%
FAVORITE NURSES	65	\$185,851.61	119	33	\$89,931.44	32	\$28,363.70	54	\$67,556.47	\$95,920.17	U
PEOPLE INC	65	\$210,885.59	92	10	\$15,303.49	55	\$146,932.37	27	\$48,649.73	\$195,582.10	64%
CARITAS NORWOOD HOSPITAL	64	\$176,189.91	141	26	\$39,788.59	38	\$42,535.04	77	\$93,866.28	\$136,401.32	75%
AMERICAN AIRLINES	63	\$208,974.66	147	13	\$19,546.05	50	\$82,939.82	84	\$106,488.79	\$189,428.61	92%
ST ANNE'S HOSPITAL	63	\$185,899.69	151	26	\$21,031.07	37	\$51,997.47	88	\$112,871.15	\$164,868.62	72%
THE BUTCHER BLOCK	63	\$82,933.67	99	38	\$40,037.38	25	\$10,671.13	36	\$32,225.16	\$42,896.29	U
BEVERLY HOSPITAL	59	\$137,886.10	117	20	\$12,678.40	39	\$51,045.33	58	\$74,162.37	\$125,207.70	81%
SUFFOLK UNIVERSITY	59	\$81,458.45	84	24	\$29,683.75	35	\$31,481.58	25	\$20,293.12	\$51,774.70	75%
CIRCUIT CITY	58	\$99,074.68	88	25	\$29,446.20	33	\$28,787.48	30	\$40,841.00	\$69,628.48	80%
APOLLO SECURITY	57	\$183,253.79	86	18	\$55,676.26	39	\$82,135.34	29	\$45,442.19	\$127,577.53	56%
HOGANS	57	\$79,030.16	103	16	\$20,230.61	41	\$19,836.60	46	\$38,962.95	\$58,799.55	U
HEAD START	55	\$195,445.31	158	26	\$16,439.21	29	\$42,839.73	103	\$136,166.37	\$179,006.10	U
SALEM STATE COLLEGE	55	\$45,391.49	70	31	\$17,014.86	24	\$21,392.54	15	\$6,984.09	\$28,376.63	85%
CLARK UNIVERSITY	53	\$136,182.19	124	7	\$20,841.36	46	\$27,989.56	71	\$87,351.27	\$115,340.83	69%
NEW ENGLAND BAPTIST HOSPITAL	52	\$147,519.81	91	24	\$53,013.08	28	\$20,800.83	39	\$73,705.90	\$94,506.73	80%
TOTAL FY06	88,322	\$234,164,355	165,714	31,116	\$48,019,053	57,206	\$69,378,525	77,392	\$116,766,777	\$186,145,302	

#### KEY:

<sup>\*</sup> Franchised employer with at least one corportate-owned entity

<sup>\*\*</sup> Estimated premium contribution based on information from MassHealth premium assistance program data

U = Unable to determine employer premium contribution

MH = MassHealth (Massachusetts Medicaid)

UCP = Uncompensated Care Pool

UCP Costs are estimated based on charges submitted to DHCFP with a cost-to-charge ratio applied; UCP does not pay total amount of costs

**Comparison of Totals from FY05 and FY06** 

•	MH Members + UCP Users	Total MH + UCPCost	Total MH (including dependents) + UCP Members	UCP User Count	Net UCP Costs	MH Members	MH Members Costs	MassHealth Dependents	MH Dependents Cost	Total MH Cost
TOTAL FY05	82,869	\$212,059,457	159,375	31,280	\$41,862,331	51,589	\$68,057,542	76,506	\$102,139,584	\$170,197,126
TOTAL FY06	88,322	\$234,164,355	165,714	31,116	\$48,019,053	57,206	\$69,378,525	77,392	\$116,766,777	\$186,145,302
% Change 05 - 06	7%	10%	4%	-1%	15%	11%	2%	1%	14%	9%